



European Regional Development Fund

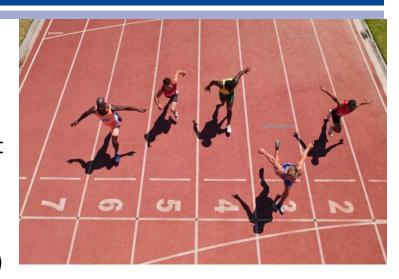
EUROPEAN UNION

Common mistakes during implementation

Infoday on project implementation **Bari - Pyrgos September 2019**



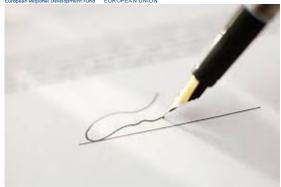
- ➤ After strong competition in the call
- > Take the opportunity to complete your project
 - ➤ High added value
 - > sustainability
 - useful in your area (soft or infrastructure)
 - cooperative spirit



104 CROSS-BORDER Programs Interreg
Interreg IPA CBC and ENI CBC 2014-2020
>10 billions euros







Signatures & consequences

- > Co-responsibility:
 - > Program
 - Project
 - > Shared among beneficiaries







Management capability of beneficiaries /human factor Management adequacy

- >strong and well coordinated management team,
 - skilled staff, capable, consistent personnel
- ➤ High level of communication skills
 - Heavy procedures-decisions (good planning, preparation)
 - MIS (more active role of beneficiaries)
 - National Co financing (e.g. PDE/PIP)
 - Procurements
 - Payments certifications
 - Constant Communication –Cooperation- coordination among beneficiaries etc
- ✓ especially for
 - **❖** LBs
 - Infrastructure projects
 - undertaking more projects than they can run/implement
 - Black list





Don't deviate from basic principles of the Program

- Co-operation, common challenges- targets
- ➤ Horizontal principals (equal opportunities and nondiscrimination, equality between men and women etc)
- Avoid significant delays which could cause non completion of the physical objectives of the projects

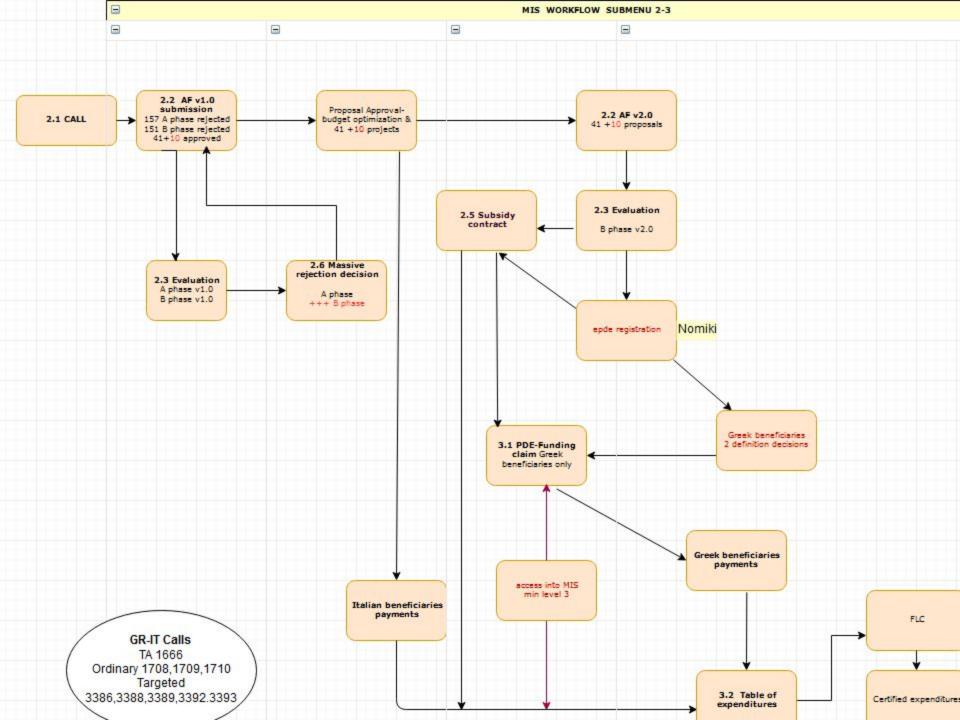
Time Management

- ✓ time moves so fast
- ✓ usually projects follow syrtaki rhythms (panic, mistakes, aberrations, omissions)











More Management issues

time consuming decisions for the start up and the project implementation (e.g. <u>Programming</u> <u>Contracts</u>)



- Programming Contracts are valid given that:
 - ☐ they are included in the initial AF
 - ☐ Detailed description of tasks among the members in the Programming Contract
 - ☐ Under provisions of LAW 4412/16 article 12 clause 4





Lack of Liquidity

A minimum of liquidity is a prerequisite for the start up of the projects

- ➤ The progress of implementation cannot be based only on ERDF reimbursement.
- > The first ERDF payment claim may take more time.
- ➤ Follow GR-IT National co-financing rules





Continuous collaboration with JS/MA

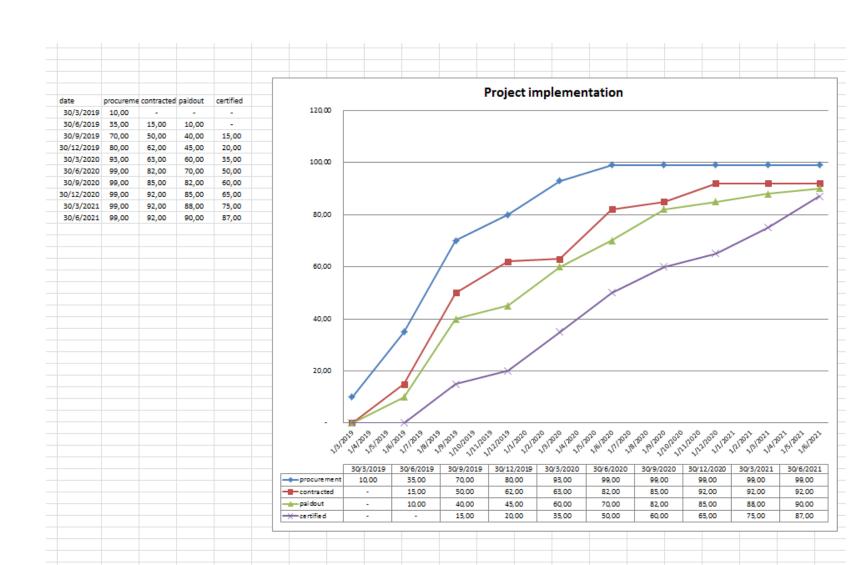
- > Beneficiary's availability in
 - checking or answering any questions by JS/MA
 - sending in time necessary reports
- Keep your contact data in AF section C updated. Update body codes' data into MIS

- > NEW!!
 - Milestones corrective actions



Progress Data according to instructions

Statistic analysis in the Program, project etc





1.Project and progress report					
INTERREG programme and/or logo	GREECE - ITALY 2014-2020				
Project title					
Project acronym					
MIS number					
Name of Lead Beneficiary					
Reporting period					
Report Number					
2. Beneficiary					
Name of controlled project Beneficiary					
Role of Beneficiary in the project (Lead beneficiary, beneficiary)					

<u>Everyday common errors in Progress reports – Certificates</u>

- Work always on the correct AF (the most recently officially modified/ approved)
- > Don't exceed the budget categories without prior official approval
- ➤ All limits deadlines of the Program & Call documents remain in force / apart from new official directives
- > Be on time.
- ➤ Keep in touch with your project officer



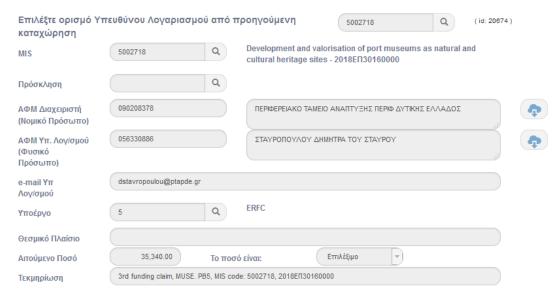
<u>Everyday common errors - expenditures</u>



➤ NEW!!

- —Flat rate cost estimation for Staff —Administrative costs (defined once). The approved method of flat rate or real cost can not be changed during implementation period.
- —Use the official communication with FLC through MIS at section 3.2
- —for N+3 rule. The target of this year 2019 is approximately 8,5 million Euros certified expenditures. Therefore the on time sending of certificates will contribute to the achievement of N+3 rule. ..
- Still unclear VAT status in MIS?







Έτος 🔻	Εγκεκριμένος Π/Υ 🛊	Εκτελεσμένες Κατανομές 🛊	Πληρωμές 🛊	Πίστωση Έτους ♦	Διαθέσιμη Πίστωση ♦
2019	176.340,00	56.340,00	56.340,00	76.340,00	0,00
2018	176.340,00	70.000,00	70.000,00	70.000,00	-

Ιστορικό Κατανομής

Κατάσταση 💠	Ποσό 🛊	Ημερομηνία ♦	ΑΑ Δελτίου ♦	Σχόλια \$	ID Συστήματος
Υποβλήθηκε από Φορέα Υλοποίησης	35.340,00	01-03-2019	16179	3rd funding claim, MUSE. PB5, MIS code: 5002718, 2018ЕП30160000	170250
Ελέγχθηκε από Φορέα Διαχείρισης	35.340,00	06-05-2019	18136	3rd funding claim, MUSE. PB5, MIS code: 5002718, 2018E∏30160000	183046
Ελέγχθηκε από ΕΥΣ	35.340,00	06-05-2019	18161	3rd funding claim, MUSE. PB5, MIS code: 5002718, 2018EП30160000	183239
Επεξεργασία ΔΔΕ	35.340,00	07-05-2019			183320
Ελέγχθηκε από ΔΔΕ	35.340,00	08-05-2019			183607
Υλοποιήθηκε από ΤτΕ	35.340,00	08-05-2019			183752



Everyday common errors-3.1

Only for Greek beneficiaries cofinancing funding claims at 3.1

Fill in correctly (avoid negative claims and delays

After submission **contact** your P.O. (if necessary pls remind)

Easy tracking your claim by the AA line





Modifications (budget /time extension)

- > 5-6 budget modifications ?!
- > 23-60 months ?!
- Unrealistic/implausible justifications





Compliance with Publicity rules

- Correct use of program and project Logos
- ➤ Abide by the copyright law
- ➤ Keep the official project web site updated even after the end of the program
- ➤ NEW!!

WP2 max 15% of the project budget





Let's make our job easier

➤ Proper – legal Accounting system (monitoring the financial object)

➤ User friendly hard-copy/digital <u>filing system</u> (easier job, very helpful during audits and controls of any level)





Library

1. Programme key Documents

- Interreg V-A Greece-Italy Cooperation Programme
- Strategic Environmental Assessment 2014-2020
- Communication Strategy

2. Project key documents

Contracting documents

- Subsidy contract template
- Partnership agreement template
- Procurement plan template
- · Milestones template
- Budget optimization methodology

Programme and Project Manual

Programme and Project Manual – Sept 2018

Expenditures Reporting Toolkit

- Progress Report Template
- Annex 8.2_b_T4 Table of Verified expenditures
- Annex 8.2_b_T5 Personel Timesheet
- Annex_8.2_b_T6 Working Timesheet

Monitoring Information System - MIS

- MIS Section 2.2 Creation of a new AF Version (NEWS 16 April 2019)
- MIS User's Manual (updated 07 november 2018)
- MIS User's Manual_Beneficiary (updated 07 november 2018)
- MIS User's Manual_Controller (updated 07 november 2018)
- Guide MIS for user login
- Instructions to FLCs on how to obtain MIS credentials (only for Italian Beneficiaries)
- Guide to register to the electronic platform of the Greek Public Investment Programme (only for Greek Beneficiaries)
- <u>Οδηγός αίτηματος κατανομής Section 3.1 in MIS</u> (only for Greek Beneficiaries)

Program website





To wrap up

- Focus on your target
- Make the most of this opportunity
- Organize a capable team
- Manage your time efficiently
- Work in a cooperative spirit
- •Keep in touch with L.B. and P.O.
- Follow the Publicity rules









UNIT B2 "MONITORING AND MANAGEMENT OF PROGRAMMES IN MEDITERRANEAN AND ADRIATIC SEA"

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